



PRINCE2® Agile Practitioner

The PRINCE2 Agile Practitioner extension module is tailored for organisations and individuals already using PRINCE2 who would like further guidance on how to apply Agile techniques to the world's most recognised project management method.

Developed in response to demand from user communities, PRINCE2 Agile provides more structure, governance and control when working with Agile concepts, methods and techniques.

The majority of the guidance and course material will be new to those familiar with PRINCE2 and will look at the interactions between the two approaches and how each needs to be adapted to accommodate the other.

PRINCE2 Agile will appeal to anyone needing to understand the interface between PRINCE2 for control and Agile approaches for product delivery.

Benefits to the individual

- Gaining an understanding of a variety of Agile methods and techniques
- Understanding how those techniques can be embedded in PRINCE2
- Be able to “fix and flex” the six aspects of a project in an agile context
- Improved speed of project delivery
- Gain a globally recognised qualification

Benefits to the business

- Allows the use of Agile techniques in a PRINCE2 project environment
- PRINCE2 Agile perfectly combines the control and governance with the flexibility of Agile at the product delivery level
- Increase in projects completing on time and to agreed quality levels
- Compatible with any established Agile approach

Audience

- Project Managers
- Project Board Members
- Project Sponsors
- Team Managers
- Anyone interested in applying Agile to PRINCE2

Course duration

The course lasts for three days with the exam taken at the end of day three.

Pre-requisites

Delegates wishing to sit the PRINCE2 Agile Practitioner exam **must hold an existing PRINCE2 Practitioner qualification.**

If an existing PRINCE2 Practitioner status has expired delegates will need to take PRINCE2 Practitioner re-registration first.



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Course outline

The PRINCE2 Agile course uses a combination of theory, discussion and practical exercises to ensure delegates feel confident in the application of the concepts.

Additional evening work will be required in the form of consolidation reading and mock examination questions. The evening work is an integral part of the course and delegates should expect to spend approximately 2.5 hours on these activities.

The official PRINCE2 Agile manual and high quality full colour courseware are supplied as part of the course.

Course content

Basic Concepts

- Explain the differences between projects and BAU (Business as Usual)
- Describe agile and its common approaches, how and why agile approaches have developed and where they are used.
- Describe the history of agile, its contrast to the waterfall way of working and how the agile manifesto fits in
- Describe the different levels of agile maturity and well-known agile frameworks
- Describe behaviours, concepts and techniques that characterise agile
- Define the PRINCE2 Agile view of 'agile'
- Describe Kanban, the Kanban method and its six general practices, including the use of Cumulative Flow Diagram (CFDs)
- Describe the core concepts of Lean start-up
- Describe how to transition to agile
- Define Scrum and explain the nature of the team, artefacts and sprints

Purpose and context for combining PRINCE2 and Agile

- Describe the complementary strengths of PRINCE2 and the agile ways of working
- Define who can benefit from using PRINCE2 Agile and in what contexts/situation
- Define the make-up of PRINCE2 Agile (frameworks, behaviours, concepts, techniques, focus areas)
- Explain the eight 'guidance points'
- Explain how PRINCE2 controls and governance can enable agile to be used in many environments
- Describe what a typical PRINCE2 'project journey' looks like in an agile context
- Be able to apply and evaluate the focus areas to a project in an agile context

Exam details

- 2.5 Hour exam
- Open book (PRINCE2 Agile book)
- Objective multiple choice
- 50 questions totalling 50 marks
- 30 correct answers (60%) required to pass

The Agilometer

- Describe the six sliders used on the Agilometer, explain their significance and how to improve them
- Describe in detail requirements terminology, decomposition and prioritization, including MoSCoW and Ordering
- Explain how requirements prioritization is used
- Explain the rich communication focus area, its importance and its key techniques
- Explain how to manage frequent releases and the benefits of 'failing fast'

Concepts of fix and flex for the six aspects of a project

- Describe how to use the 'hexagon' in relation to the six aspects of project performance
- Explain the use of tolerances in terms of what to 'fix' and what to 'flex' in relation to the six aspects of project performance
- Describe in detail each of the five targets that underpin the use of the hexagon
- Explain why the 'fix and flex' approach is good for the customer

Tailoring PRINCE2 to use Agile

- Describe the 5 PRINCE2 Agile behaviours
- Tailoring or the processes themes and roles
- Describe servant leadership
- Describe approaches to risk and how agile helps mitigate risk
- Show how stages work with time boxes